

High Performing Organisations are Customer and Citizen Focused





- The HPF is a systemic approach to organisational performance management and continuous improvement for the South Australian public sector
- It introduces a consistent set of criteria and tools for agencies to assess and improve performance across the public sector



The four step review process



Premier and Cabinet

Government Policy Directions Government Fiscal Parameters High Performance Framework **STEP ONE Priorities/Accountabilities** What business are you in? **STEP THREE STEP TWO Enterprise Results Enterprise Management** How effective are you? How well run are you? **STEP FOUR Performance and Accountability Statement** What opportunities exist to improve performance and strategic alignment?

How are customer and citizen views understood within your agency?



Premier and Cabinet

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How are customer and citizen views integrated into your organisations planning, service, design and delivery?



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What are the benefits of citizen views integrated into your organisation of the benefits of citizen views of the benefits of citizen views design and delivery? What are the benefits of citizen views design and engagement and empowerment?



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How are and clizen views integrated into your organisation planning, service, design and delivery? Where is your agency in implementing citizen engagement initiatives?^{d?}

What are the benefits of citizen engagement and empowerment? What are the benefits of employee empowerment in getting the best results for citizens?



Department of the Premier and Cabinet

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How are customer and citizen views integrated into your organisations planning, service, design and delivery?

How are the effectiveness of customer and citizen service design and delivery being measured, evaluated and improved?

What is the community's role in policy making, service design, and delivery?

What are the benefits of citizen engagement and empowerment?

What are the benefits of employee empowerment in getting the best results for citizens?

Where is your agency in implementing citizen engagement initiatives?





What is the HPF approach

Characteristic 7, 'High Performing Organisations are customer and citizen focused'

7.1 Customers and citizen needs and views are understood and are integrated into organisational plans, including service design and delivery

7.2 Customer service standards are rigorously observed⁴



What would you expect to find in an organisation that performs well in this area?

They would understand their customer needs

They understand how the public views them and their operating environment

Customer feedback and citizen views are key business drivers. There is a permanent dialogue about the agency's work with citizens and customers



How could you measure activity for effectiveness?

- The number of customers involved in consultation on strategy development
- The existence of a customer advisory group
- Availability of reports on customer needs
- Employee perception of the importance of customer feedback in organisational performance
- Strategic plans linked to service design and customer needs
- Percentage of customers satisfied with service delivered
- Effectiveness of complaint resolution



PSMD guidance and support

- Consultancy and advice to executives and review teams
- Website Guide <u>http://www.pspc.sa.gov.au/hpf</u>
 - Examples of evidence
 - Employee perspectives survey
 - Scoring regime
 - Templates

 HPF Community of Practice (face-to-face and online) <u>http://www.sage.sa.gov.au/display/HPF/Home</u>

Planning training to improve capability in performance & program evaluation; and implementation of the HPF



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